Evolution of Supply Chain Value Teams

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Nicknamed “Chaos” the previous structure and culture of supply chain was supplier-focused organization and assignment. This requires a single resource to be assigned to support across all labs and testing disciplines. It confuses who manages business relationships and requires a lot of bandwidth for the resources to support across all labs. When changes in the process occur, not all stakeholders are involved and confusion results.
To solve the chaos, we re-aligned the structure into testing divisional swim lanes. The Supply Chain Value team is a specifically assigned Sourcing Manager, Buyer and Material Controls Specialist who manages the business relationship within each swim-lane regardless of the supplier of choice.
Vision & Culture for Supply Chain

*Designed to function like the wheel*

**Patient-centered**
The patient is the axel—all components of the wheel must focus on the patient.

**Aligned Services**
The testing services are the inner-hub—they must be aligned to service and meet the patients needs.

**Internal Partners**
The internal business partners are the spokes—all focused on pushing and pulling equally to make sure the testing services are aligned to improve patient care.

**Supply Chain Support**
The Supply Chain groups comprise the outer hoop—focused on keeping ARUP functioning at the same rate and pace to improve patient care by helping to manage the business relationships.
The Value Teams should function as a collaborative communication platform. The SCVT (Supply Chain Value Team) meetings should be scheduled and facilitated by the Sourcing Managers with an outlined focus on 3 simple elements:

- What is needed?
- What are the Opportunities?
- What is new or changing?

Members from other SCVT’s should be invited based upon the platform and supplier relationship.
ARUP Value Teams

Focus on:
- What is needed?
- What are the opportunities?
- What is new or changing?