**DURING THE HUDDLE** 

## TEAM HUDDLE PROCESS

#### All team members post and review PINS.

- Post PINS PINS stands for Problems, Ideas, Needs or Suggestions that any team member can post on the Team Board using a sticky note.
- Allow enough time (about a week) for the PINS sit on the board so that people can think about them and even post comments/suggestions.

• Work together to address any unanswered questions

#### All available team members attend the huddle and participate.

- Team Chair facilitates group discussion (reads PINS, guides sorting).
- As a group, you will address each of the PINS one-by-one following these five steps:

<ol> <li>Clarify Read a PIN aloud, ask: "Is anything unclear?"</li> </ol>	<ul> <li>Work together to address any unanswered questions.</li> <li>If no one who knows is present, set the PIN aside for the next huddle.</li> </ul>			
2. Ask "why"? Seek to understand why it's important:	<ul><li>Why is it important now?</li><li>Who is impacted by it? (Who is it important to?)</li><li>How will fixing it make the work better?</li></ul>			
3. Determine priority Consider the team's existing workload and prioritize according to urgency and capacity:	<ol> <li>Locus of control: Is it within, shared, or outside team control?</li> <li>Urgency – is it a crisis, barrier to work/progress, or less urgent?</li> <li>Time/Resources – do we have the personnel, budget, and/or technology required to be successful now? (If not, when will w acquire them?)</li> <li>If the team determines this PIN cannot be addressed at this tim set it aside as "on hold" and revisit another time.</li> </ol>			
<b>4. Sort by problem type</b> As a team, sort the PINS by problem type	Level 1: Just Do It – simple, quick fix.  Level 2: PDSA – solved using basic improvement cycles.  Level 3L: Local Complex – complicated but manageable locally.  Level 3A: Advance Complex – needs Coordinating Council support.  Level 4: Out-of-Scope – Outside Department of Nursing's scope.			
5. Assign As a group, identify someone to lead this PINS' resolution:	<ul> <li>This individual will prepare a work plan according to PIN type.</li> <li>They will lead the resolution process for this PIN.</li> <li>They will provide progress updates at weekly huddle on this PIN.</li> </ul>			

## Team Chair submits PINS into SG Web App.

- At the conclusion of each Team Huddle, Team Chairs enter the PINS into the shared governance web app. Team Chairs are responsible to advance PINS to other councils for review/advancement.
- Follow-up with any team members who were not present to weigh in.
- Write any updates as they come in onto the Team Board.



# TEAM HUDDLE PROCESS

### Sorting PINS according to Problem Type – "How do we know what goes where?"

Use the following questions to help the team determine where/how to sort the PINS:

	Level 1 Just Do It	Level 2 PDSA	Level 3L: Local Complex	Level 3A: Advance Complex	Level 4*: Out of Scope
Is there a clear solution to the PIN?	•				
If a change is made, can it be easily undone if it didn't result in improvement?	•				
Can the change be made in a few days?	•				
Do you know what is causing the problem, idea, need or suggestion?	•				
Does the change impact only one or a few members of the team?	•				
Do you just want to make a process better, and need before/after data?		•			
Does making the change require approval from multiple people?		•	•	•	
Do you need data before you make a change?		•	•	•	
Should you do a test/pilot before making the change permanent?		•	•	•	
Can you make the change using known methods? (Protocols, policies, standard work, etc.)		•	•	•	
Does the change impact other departments and will it require their support?		•	•	•	
Should you investigate what is causing the problem before making a change?			•	•	•
Will it require support, advocacy, or resources from the Coordinating Council?				•	•
Will the solution require engaging system partners to solve? (E.g., Human Resources)					•
Does the change require innovation, research, or something not done before?					•

<sup>\*</sup>The Empower U Web App automatically notifies Mentor Council of L3A & L4 PINS.

